### GENERAL DYNAMICS

2941 Fairview Park Drive, Suite 100 Falls Church, VA 22042-4513 www.generaldynamics.com

News

Contact: Lucy Ryan Tel: 703 876 3631 Iryan@generaldynamics.com

July 25, 2018

### General Dynamics Reports Second-Quarter 2018 Results

- Revenue up 19.7% to \$9.2 billion
- Net earnings up 4.9% to \$786 million
- Diluted EPS up 6.9% to \$2.62, including \$0.20 charge for CSRA transaction costs
- Robust demand drives Gulfstream to a book-to-bill greater than one-to-one

**FALLS CHURCH, Va.** – General Dynamics (NYSE: GD) today reported second-quarter 2018 net earnings of \$786 million, a 4.9 percent increase over second-quarter 2017. Revenue increased by 19.7 percent to \$9.2 billion due to strong defense volumes and the acquisition of CSRA. On an organic basis, the defense businesses generated a 7.1 percent revenue increase.

Diluted earnings per share (EPS) was \$2.62 compared to \$2.45 in the year-ago quarter, a 6.9 percent increase. In the quarter, the company incurred one-time charges totaling \$0.20 per share related to the acquisition of CSRA. Absent the charge, EPS would have been 15.1 percent higher than second-quarter 2017.

"General Dynamics delivered solid operating results and accomplished a number of key strategic objectives across the portfolio," said Phebe N. Novakovic, chairman and chief executive officer. "We closed on the CSRA acquisition, building on our core GDIT business to create a leading government IT services provider, and integration of the business is well underway. Our Combat and Marine segments continue to have reliable growth with strong operating performance. And the FAA certified the G500 and we look forward to delivering this newest Gulfstream aircraft to our customers in fourth-quarter 2018."

#### Margin

Company-wide operating margin for the second quarter of 2018 was 11.8 percent, including one-time transaction costs and incremental intangible asset amortization associated with the CSRA acquisition. This is compared to 13.9 percent in second-quarter 2017.

### GENERAL DYNAMICS

#### Cash

Net cash provided by operating activities in the quarter totaled \$787 million, compared to \$477 million from the year-ago quarter. Free cash flow from operations, defined as net cash provided by operating activities less capital expenditures, was \$612 million.

### **Capital Deployment**

The company repurchased 0.9 million of its outstanding shares for \$179 million in the second quarter. Year-to-date, the company has repurchased 2.1 million outstanding shares for \$436 million.

### **Backlog**

General Dynamics' total backlog at the end of second-quarter 2018 was \$66.3 billion. The estimated potential contract value, representing management's estimate of value in unfunded indefinite delivery, indefinite quantity (IDIQ) contracts and unexercised options, was \$32.7 billion. Total potential contract value, the sum of all backlog components, was \$99 billion at the end of the quarter.

Gulfstream unit orders were 21 percent higher than the year-ago quarter, with large-cabin orders accounting for approximately 75 percent of the demand.

Total backlog for the defense businesses was up 7.7 percent from the end of first-quarter 2018, due to the CSRA acquisition and strong order activity across the segments. On an organic basis, Information Technology achieved a book-to-bill ratio greater than one-to-one, and the book-to-bill ratio in Mission Systems was one-to-one. Significant awards in the quarter include \$615 million from the Centers for Medicare & Medicaid Services for contact-center services, \$440 million from the U.S. Army to upgrade Abrams main battle tanks, \$260 million from the Army to upgrade Stryker vehicles, \$225 million from the U.S. Navy for Block V Virginia-class submarines, \$150 million from the Army for the production of Hydra-70 rockets and \$125 million from the Navy for Common Missile Compartment work.

### **About General Dynamics**

Headquartered in Falls Church, Virginia, General Dynamics is a global aerospace and defense company that offers a broad portfolio of products and services in business aviation; combat vehicles, weapons systems and munitions; IT services; C4ISR solutions; and shipbuilding and ship repair. The company's 2017 revenue was \$31 billion. More information is available at www.generaldynamics.com.

### **GENERAL DYNAMICS**

Certain statements made in this press release, including any statements as to future results of operations and financial projections, may constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, as amended. Forward-looking statements are based on management's expectations, estimates, projections and assumptions. These statements are not guarantees of future performance and involve risks and uncertainties that are difficult to predict. Therefore, actual future results and trends may differ materially from what is forecast in forward-looking statements due to a variety of factors. Additional information regarding these factors is contained in the company's filings with the Securities and Exchange Commission, including, without limitation, its Annual Report on Form 10-K and its Quarterly Reports on Form 10-Q. All forward-looking statements speak only as of the date they were made. The company does not undertake any obligation to update or publicly release any revisions to forward-looking statements to reflect events, circumstances or changes in expectations after the date of this press release.

WEBCAST INFORMATION: General Dynamics will webcast its second-quarter 2018 financial results conference call at 9 a.m. EDT on Wednesday, July 25, 2018. The webcast will be a listen-only audio event, available at <a href="https://www.generaldynamics.com">www.generaldynamics.com</a>. An on-demand replay of the webcast will be available by 12 p.m. on July 25 and will continue for 12 months. To hear a recording of the conference call by telephone, please call 877-344-7529 (international: 412-317-0088); passcode 10121441. The phone replay will be available from July 25 through August 1, 2018.

EXHIBIT A

CONSOLIDATED STATEMENT OF EARNINGS - (UNAUDITED)
DOLLARS IN MILLIONS, EXCEPT PER SHARE AMOUNTS

	Three Mon	nths Ended	Variance				
	July 1, 2018 (a)	July 2, 2017 (b)		\$	%		
Revenue	\$ 9,186	\$ 7,675	\$	1,511	19.7 %		
Operating costs and expenses	(8,098)	(6,608)		(1,490)			
Operating earnings	1,088	1,067		21	2.0 %		
Interest, net	(103)	(24)		(79)			
Other, net	(15)	(11)		(4)			
Earnings before income tax	970	1,032		(62)	(6.0)%		
Provision for income tax, net	(184)	(283)		99			
Net earnings	\$ 786	\$ 749	\$	37	4.9 %		
Earnings per share—basic	\$ 2.65	\$ 2.50	\$	0.15	6.0 %		
Basic weighted average shares outstanding	296.2	299.8					
Earnings per share—diluted	\$ 2.62	\$ 2.45	\$	0.17	6.9 %		
Diluted weighted average shares outstanding	300.1	305.3					

- (a) 2018 results include the unfavorable impact of one-time charges of approximately \$70 associated with costs to complete the acquisition of CSRA Inc. In the table above, approximately \$45 of compensation-related costs was reported in operating costs and expenses, and approximately \$25 of transaction costs was reported in other, net.
- (b) Prior-period information has been restated for the adoption of Accounting Standards Update (ASU) 2017-07, Compensation Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost, which we adopted on January 1, 2018.

EXHIBIT B

CONSOLIDATED STATEMENT OF EARNINGS - (UNAUDITED)

DOLLARS IN MILLIONS, EXCEPT PER SHARE AMOUNTS

		Six Mont	hs Ended	Variance				
	July 1	, 2018 (a)	_July 2, 2	2017 (b)		\$	%	
Revenue	\$	16,721	\$	15,116	\$	1,605	10.6 %	
Operating costs and expenses		(14,625)		(13,003)		(1,622)		
Operating earnings		2,096		2,113		(17)	(0.8)%	
Interest, net		(130)		(49)		(81)		
Other, net		(36)		(22)		(14)		
Earnings before income tax	1	1,930		2,042		(112)	(5.5)%	
Provision for income tax, net		(345)		(530)		185		
Net earnings	\$	1,585	\$	1,512	\$	73	4.8 %	
Earnings per share—basic	\$	5.35	\$	5.03	\$	0.32	6.4 %	
Basic weighted average shares outstanding		296.3		300.8				
Earnings per share—diluted	\$	5.27	\$	4.94	\$	0.33	6.7 %	
Diluted weighted average shares outstanding		300.6		306.3				

- (a) 2018 results include the unfavorable impact of one-time charges of approximately \$75 associated with costs to complete the acquisition of CSRA Inc. In the table above, approximately \$45 of compensation-related costs was reported in operating costs and expenses, and approximately \$30 of transaction costs was reported in other, net.
- (b) Prior-period information has been restated for the adoption of ASU 2017-07, which we adopted on January 1, 2018.

EXHIBIT C
REVENUE AND OPERATING EARNINGS BY SEGMENT - (UNAUDITED)
DOLLARS IN MILLIONS

		Three Mon	nths I	Variance			
	July	1, 2018 (a)	Jul	July 2, 2017 (b)		\$	%
Revenue:							
Aerospace	\$	1,895	\$	2,078	\$	(183)	(8.8)%
Combat Systems		1,534		1,414		120	8.5 %
Information Technology		2,442		1,052		1,390	132.1 %
Mission Systems		1,147		1,052		95	9.0 %
Marine Systems		2,168		2,079		89	4.3 %
Total	\$	9,186	\$	7,675	\$	1,511	19.7 %
Operating earnings:							
Aerospace	\$	386	\$	421	\$	(35)	(8.3)%
Combat Systems		236		225		11	4.9 %
Information Technology		156		87		69	79.3 %
Mission Systems		153		153		_	— %
Marine Systems		195		178		17	9.6 %
Corporate		(38)		3		(41)	(1,366.7)%
Total	\$	1,088	\$	1,067	\$	21	2.0 %
Operating margin:							
Aerospace		20.4%		20.3%			
Combat Systems		15.4%		15.9%			
Information Technology		6.4%		8.3%			
Mission Systems		13.3%		14.5%			
Marine Systems		9.0%		8.6%			
Total		11.8%		13.9%			

<sup>(</sup>a) 2018 results include the unfavorable impact of approximately \$45 of compensation-related one-time charges associated with costs to complete the acquisition of CSRA Inc. This amount was reported as a reduction of Corporate operating earnings in the table above.

<sup>(</sup>b) Prior-period information has been restated for the adoption of ASU 2017-07, which we adopted on January 1, 2018.

EXHIBIT D

REVENUE AND OPERATING EARNINGS BY SEGMENT - (UNAUDITED)

DOLLARS IN MILLIONS

		Six Mont	hs En	Variance			
	July	<b>July 1, 2018 (a)</b>		July 2, 2017 (b)		\$	%
Revenue:							
Aerospace	\$	3,720	\$	4,152	\$	(432)	(10.4)%
Combat Systems		2,974		2,701		273	10.1 %
Information Technology		3,580		2,110		1,470	69.7 %
Mission Systems		2,245		2,140		105	4.9 %
Marine Systems		4,202		4,013		189	4.7 %
Total	\$	16,721	\$	15,116	\$	1,605	10.6 %
Operating earnings:							
Aerospace	\$	732	\$	860	\$	(128)	(14.9)%
Combat Systems		460		430		30	7.0 %
Information Technology		257		177		80	45.2 %
Mission Systems		299		299		_	— %
Marine Systems		379		339		40	11.8 %
Corporate		(31)		8		(39)	(487.5)%
Total	\$	2,096	\$	2,113	\$	(17)	(0.8)%
Operating margin:							
Aerospace		19.7%		20.7%			
Combat Systems		15.5%		15.9%			
Information Technology		7.2%		8.4%			
Mission Systems		13.3%		14.0%			
Marine Systems		9.0%		8.4%			
Total		12.5%		14.0%			

<sup>(</sup>a) 2018 results include the unfavorable impact of approximately \$45 of compensation-related one-time charges associated with costs to complete the acquisition of CSRA Inc. This amount was reported as a reduction of Corporate operating earnings in the table above.

<sup>(</sup>b) Prior-period information has been restated for the adoption of ASU 2017-07, which we adopted on January 1, 2018.

### EXHIBIT E

## CONSOLIDATED BALANCE SHEET DOLLARS IN MILLIONS

	•	Inaudited) aly 1, 2018	December 31, 2017			
ASSETS			,			
Current assets:						
Cash and equivalents	\$	1,862	\$ 2,983			
Accounts receivable		3,874	3,617			
Unbilled receivables		7,125	5,240			
Inventories		5,890	5,303			
Other current assets		1,076	1,185			
Total current assets		19,827	18,328			
Noncurrent assets:						
Property, plant and equipment, net		4,179	3,517			
Intangible assets, net		2,738	702			
Goodwill		19,738	11,914			
Other assets		670	585			
Total noncurrent assets	'	27,325	16,718			
Total assets	\$	47,152	\$ 35,046			
LIABILITIES AND SHAREHOLDERS' EQUITY						
Current liabilities:						
Short-term debt and current portion of long-term debt	\$	2,881	\$ 2			
Accounts payable		3,032	3,207			
Customer advances and deposits		7,219	6,992			
Other current liabilities		3,441	2,898			
Total current liabilities		16,573	13,099			
Noncurrent liabilities:						
Long-term debt		11,397	3,980			
Other liabilities		7,188	6,532			
Total noncurrent liabilities		18,585	10,512			
Shareholders' equity:						
Common stock		482	482			
Surplus		2,865	2,872			
Retained earnings		28,115	26,444			
Treasury stock		(15,910)	(15,543)			
Accumulated other comprehensive loss		(3,558)	(2,820)			
Total shareholders' equity		11,994	11,435			
Total liabilities and shareholders' equity	\$	47,152	\$ 35,046			

### **EXHIBIT F**

### CONSOLIDATED STATEMENT OF CASH FLOWS - (UNAUDITED)**DOLLARS IN MILLIONS**

	T1-	Six Mont		<b>nded</b> July 2, 2017	
Cash flows from operating activities—continuing operations:	July	y 1, 2018	July	2, 2017	
Net earnings	\$	1,585	\$	1,512	
Adjustments to reconcile net earnings to net cash provided by operating activities:		,	•	,	
Depreciation of property, plant and equipment		223		182	
Amortization of intangible assets		104		38	
Equity-based compensation expense		71		52	
Deferred income tax provision		(6)		93	
(Increase) decrease in assets, net of effects of business acquisitions:		· /			
Accounts receivable		344		(291	
Unbilled receivables		(1,030)		(815	
Inventories		(542)		(14	
Increase (decrease) in liabilities, net of effects of business acquisitions:		, ,			
Accounts payable		(324)		82	
Customer advances and deposits		(159)		(29	
Other, net		25		200	
Net cash provided by operating activities		291		1,010	
Cash flows from investing activities:					
Business acquisitions, net of cash acquired		(10,039)		(89	
Capital expenditures		(279)		(153	
Other, net		74		47	
Net cash used by investing activities		(10,244)		(195	
Cash flows from financing activities:					
Proceeds from fixed-rate notes		6,461		_	
Proceeds from commercial paper, net		2,786		(1	
Proceeds from floating-rate notes		1,000		_	
Dividends paid		(526)		(483	
Repayment of CSRA accounts receivable purchase agreement		(450)		_	
Purchases of common stock		(436)		(901	
Other, net		3		109	
Net cash provided (used) by financing activities		8,838		(1,276	
Net cash used by discontinued operations		(6)		(17	
Net decrease in cash and equivalents		(1,121)		(478	
Cash and equivalents at beginning of period		2,983		2,334	

\$

1,862 \$

Cash and equivalents at end of period

1,856

# EXHIBIT G PRELIMINARY FINANCIAL INFORMATION - (UNAUDITED) DOLLARS IN MILLIONS, EXCEPT PER SHARE AMOUNTS

	Sec	2018 cond Quarter	2017 Second Quarter
Other Financial Information:			
Debt-to-equity (a)		119.0%	36.3%
Debt-to-capital (b)		54.3%	26.6%
Book value per share (c)	\$	40.48	\$ 36.57
Income tax payments, net	\$	159	\$ 332
Company-sponsored research and development (d)	\$	90	\$ 134
Shares outstanding	2	296,281,432	299,461,802

### **Non-GAAP Financial Measure:**

		20	18		2017					
	Secon	d Quarter	Six	Months	Seco	nd Quarter	Six Months			
Free cash flow from operations:										
Net cash provided by operating activities	<b>\$</b>	787	\$	291	\$	477	\$	1,010		
Capital expenditures		(175)		(279)		(91)		(153)		
Free cash flow from operations (e)	\$	612	\$	12	\$	386	\$	857		

- (a) Debt-to-equity ratio is calculated as total debt divided by total equity as of the end of the period.
- (b) Debt-to-capital ratio is calculated as total debt divided by the sum of total debt plus total equity as of the end of the period.
- (c) Book value per share is calculated as total equity divided by total outstanding shares as of the end of the period.
- (d) Includes independent research and development and Aerospace product-development costs.
- (e) We believe free cash flow from operations is a useful measure for investors because it portrays our ability to generate cash from our businesses for purposes such as repaying maturing debt, funding business acquisitions, repurchasing our common stock and paying dividends. We use free cash flow from operations to assess the quality of our earnings and as a key performance measure in evaluating management. The most directly comparable GAAP measure to free cash flow from operations is net cash provided by operating activities.

EXHIBIT H
BACKLOG - (UNAUDITED)
DOLLARS IN MILLIONS

	Funded		Unfunded		Total Backlog		Estimated Potential Contract Value*			Total Potential Contract Value		
Second Quarter 2018:					_					, 1122		
Aerospace	\$	12,187	\$	157	\$	12,344	\$	2,282	\$	14,626		
Combat Systems		16,646		376		17,022		2,840		19,862		
Information Technology		4,633		4,576		9,209		18,931		28,140		
Mission Systems		4,636		645		5,281		4,287		9,568		
Marine Systems		17,310		5,124		22,434		4,333		26,767		
Total	\$	55,412	\$	10,878	\$	66,290	\$	32,673	\$	98,963		
First Quarter 2018:												
Aerospace	\$	11,898	\$	158	\$	12,056	\$	1,868	\$	13,924		
Combat Systems		17,126		378		17,504		3,549		21,053		
Information Technology		2,190		1,275		3,465		11,367		14,832		
Mission Systems		4,549		800		5,349		4,420		9,769		
Marine Systems		18,310		5,458		23,768		4,271		28,039		
Total	\$	54,073	\$	8,069	\$	62,142	\$	25,475	\$	87,617		
Second Quarter 2017:												
Aerospace	\$	12,116	\$	120	\$	12,236	\$	1,911	\$	14,147		
Combat Systems		16,749		281		17,030		4,845		21,875		
Information Technology		2,200		1,442		3,642		9,541		13,183		
Mission Systems		4,609		643		5,252		4,848		10,100		
Marine Systems		16,033		4,374		20,407		3,282		23,689		
Total	\$	51,707	\$	6,860	\$	58,567	\$	24,427	\$	82,994		

<sup>\*</sup> The estimated potential contract value includes work awarded on unfunded indefinite delivery, indefinite quantity (IDIQ) contracts and unexercised options associated with existing firm contracts, including options to purchase new aircraft and long-term aircraft services agreements. We recognize options in backlog when the customer exercises the option and establishes a firm order. For IDIQ contracts, we evaluate the amount of funding we expect to receive and include this amount in our estimated potential contract value. The actual amount of funding received in the future may be higher or lower than our estimate of potential contract value.

# EXHIBIT H-1 BACKLOG AND ESTIMATED CONTRACT VALUE - (UNAUDITED) DOLLARS IN MILLIONS



# EXHIBIT H-2 BACKLOG AND ESTIMATED CONTRACT VALUE BY SEGMENT - (UNAUDITED) DOLLARS IN MILLIONS



## COMBAT SYSTEMS



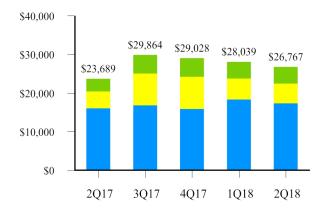
### INFORMATION TECHNOLOGY



### **MISSION SYSTEMS**



### **MARINE SYSTEMS**





#### **EXHIBIT I**

### SECOND QUARTER 2018 SIGNIFICANT ORDERS - (UNAUDITED) DOLLARS IN MILLIONS

We received the following significant contract awards during the second quarter of 2018:

### **Combat Systems:**

- \$440 from the U.S. Army to upgrade Abrams tanks to the M1A2 System Enhancement Package Version 3 configuration.
- \$260 from the Army to upgrade Stryker flat-bottom vehicles to the Stryker A1 configuration.
- \$150 from the Army for the production of Hydra-70 rockets.
- \$35 for the production of Army Ground Mobility Vehicles (AGMVs) and associated kits.
- \$25 from the Army for munitions demilitarization.

### **Information Technology:**

- \$615 from the Centers for Medicare & Medicaid Services for contact-center services.
- \$375 from the New York State Department of Health to provide engineering and technical improvements to the state's health benefits exchange.
- \$125 from the U.S. Department of State to provide supply chain management services.
- \$85 to provide IT hardware, software, and network and communications support services to the U.S. European Command (USEUCOM) and U.S. Africa Command (USAFRICOM).
- \$45 to provide support for live and virtual operations under the Warfighter Field Operations Customer Support (FOCUS) program.

### **Mission Systems:**

- \$85 from the U.S. Army for computing and communications equipment under the Common Hardware Systems-4 program.
- \$60 to provide program management and engineering, technical, and logistics support for the Army's mobile communications network.
- \$45 to support the engineering and manufacturing of the Navy's Air and Missile Defense Radar (AMDR) program.
- \$40 from the U.S. Coast Guard to provide system sustainment support for the Rescue 21 program.
- \$30 from the U.S. Air Force for the Battlefield Information Collection and Exploitation System (BICES) program to provide information sharing support to coalition operations.

### **Marine Systems:**

- \$225 from the U.S. Navy for long-lead materials for Block V Virginia-class submarines.
- \$125 from the Navy to support the Common Missile Compartment work under joint development for the U.S. Navy and the U.K. Royal Navy.
- \$100 from the Navy for Advanced Nuclear Plant Studies in support of the Columbia-class submarine program.
- \$55 from the Navy to provide ongoing lead yard services for the DDG-51 destroyer program. The contract has a potential value of approximately \$305.
- \$40 from the Navy for planning yard services for the DDG-51 destroyer and FFG-7 frigate programs.
- \$40 from the Navy to provide maintenance for submarines at Naval Submarine Base New London in Connecticut.

## EXHIBIT J AEROSPACE SUPPLEMENTAL DATA - (UNAUDITED)

	Second Q	uarter	Six Months			
	2018	2017	2018	2017		
<b>Gulfstream Aircraft Deliveries (units):</b>						
Large-cabin aircraft	18	23	37	46		
Mid-cabin aircraft	8	7	15	14		
Total	26	30	52	60		
Pre-owned Aircraft Deliveries (units):	1	2	2	3		

EXHIBIT K
INFORMATION TECHNOLOGY AND MISSION SYSTEMS HISTORICAL DATA - (UNAUDITED)
DOLLARS IN MILLIONS

		2016			2017				2018
	F	ull Year	1Q	2Q	3Q	4Q	F	ull Year	1Q
Revenue:									
Information Technology	\$	4,428	\$ 1,058	\$ 1,052	\$ 1,068	\$ 1,232	\$	4,410	\$ 1,138
Mission Systems		4,716	1,088	1,052	1,086	1,255		4,481	1,098
<b>Operating earnings:</b>									
Information Technology	\$	340	\$ 90	\$ 87	\$ 101	\$ 95	\$	373	\$ 101
Mission Systems		601	146	153	152	187		638	146
<b>Operating margin:</b>									
Information Technology		7.7%	8.5%	8.3%	9.5%	7.7%		8.5%	8.9%
Mission Systems		12.7%	13.4%	14.5%	14.0%	14.9%		14.2%	13.3%